CIRCLE C HOMEOWNERS ASSOCIATION
2020 INCOME & EXPENSE STATEMENT (Unaudited)

INCOME:

HOMEOWNER INCOME	
HOMEOWNERS DUES	$3,833,539.89
RESALE CERTIFICATE INCOME	$73,134.00
TRANSFER FEE INCOME	$67,653.00
LATE FEES COLLECTED	$30,226.44
LIEN ADMIN FEE INCOME	$460.48
FILING FEE INCOME	$2,026.91
NSF FEE INCOME	$175.00
TOTAL HOMEOWNER INCOME	**$4,007,215.72**
ARCHITECTURAL REVIEW INCOME	$39,480
TOTAL ARCHITECTURAL REVIEW INCOME	**$39,480.00**
RENTAL INCOME	
OFFICE RENT	$13,334.44
GRILL RENT	$1,037.80
TOTAL RENTAL INCOME	**$13,372.24**
SWIM CENTER INCOME	
POOL PROGRAMS	$5,930.75
POOL PROGRAMS-SWIM TEAM	$44,030.50
GUEST FEES/FACILITY RENTALS	$12,052.19
TOTAL SWIM CENTER INCOME	**$62,013.44**
CIRCLE C COMMUNITY CENTER INCOME	
CCCC FACILITY RENTALS	$12,106.25
TOTAL COMMUNITY CENTER INCOME	**$12,106.25**
OTHER OWNER LANDSCAPE REIMBURSEMENTS	
STRATUS LANDSCAPE REIMB	$97,000.00
COA LANDSCAPE REIMB	$17,600.00
TOTAL OTHER OWNER L/S REIMB	**$114,600.00**
MISCELLANEOUS INCOME	
INTEREST INCOME	$11,999.68
SALES TAX TIMELY FILE DISCOUNT	$1.13
TOTAL MISCELLANEOUS INCOME	**$30,447.57**
ROWELL HOA	$89,379.67
TOTAL ROWELL HOA	**$89,379.67**
TOTAL INCOME	**$4,350,168.13**

EXPENSES:

COMMONS AREAS SERVICES	
LANDSCAPE MAINTENANCE CONTRACT	$1,234,407.96
SC CONTRACT LANDSCAPE	$31,834.56
CCCCC CONTRACT LANDSCAPE	$31,834.56
AV CONTRACT LANDSCAPE	$22,574.76
GR CONTRACT LANDSCAPE	$22,574.76
2020 LAND ADDITIONS	$4,995.73
COMMON AREA HOLIDAY LIGHTING	$44,749.31
LANDSCAPE REPAIRS	$104,733.89
LANDSCAPE UTILITIES – WATER	$253,351.03
COA WATER UTILITY COMPLIANCE	$8,000.00
LANDSCAPE UTILITIES - ELECTRIC	$33,638.64
TREE CARE	$51,131.56
FENCE REPAIRS & MAINT	$4,823.65
ELECTRICAL REPAIRS & MAINT	$4,720.67
NEIGHBORHOOD REPAIRS & MAINTENANCE	$10,819.35
NON-CONTRACT MAINTENANCE	$15,204.58
TOTAL COMMONS AREA SERVICES	**$1,879,395.01**
SWIM CENTER FACILITY	
ADMINISTRATIVE	$22,091.36
SUPPLIES - POOL	$12,966.74
SUPPLIES – CHEMICALS	$58,255.71
SUPPLIES & FEES – SWIM TEAM	$8,897.00
MAINTENANCE – POOL	$58,915.62
MAINTENANCE – BUILDING	$37,450.52
PAYROLL – STAFF	$269,125.16
PAYROLL – PROGRAMMING STAFF	$1,841.12
PAYROLL – SWIM TEAM	$75,792.16
SC-UTILITIES – WATER	$21,756.19
AV – UTILITIES – WATER	$8,245.16
GR-UTILITIES-WATER	$2,271.94
SC-UTILITIES – ELECTRIC	$20,386.05
AV – UTILITIES – ELECTRIC	$7,882.64
GR- UTILITIES-ELECTRIC	$4,939.45
SC-UTILITIES – GAS	$17,639.67
SC-UTILITIES – PHONE/INTERNET	$8,250.00
AV – PHONE/INTERNET/CAM	$2,866.87
GR – PHONE/INTERNET/CAM	$2,375.31
TOTAL SWIM CENTER FACILITY	**$641,948.67**
COMMUNITY CENTER FACILITY	
UTILITIES – WATER	$9,890.68
UTILITIES – ELECTRIC	$15,988.41
UTILITES – PHONE/INTERNET	$7,902.76
EVENTS SALARIES	$1,076.46
FURNITURE	$0.00
MAINTENANCE – BUILDING	$26,273.96
TOTAL COMMUNITY CENTER FACILITY	**$61,132.27**
MAINTENANCE OPERATIONS	

OFFICE SUPPLIES – MAINT	$619.65
EMPLOYEE EDUCATION – MAINT	$360.00
UNIFORMS – MAINT	$1,418.08
STAFF RECRUITMENT HIRING – MAINT	$70.00
SAFETY EQUIP & SUPPLIES – MAINT	$397.09
MAINTENANCE PAYROLL	$181,504.24
POOL TECHNICIANS	$42,345.25
MAINT PAYROLL TAXES	$15,936.13
COMPUTERS/SOFTWARE – MAINT	$621.29
TOOLS/SUPPLIES – MAINT	$4,902.15
OFFICE FURNITURE – MAINT	$0.00
TOTAL MAINTENANCE OPERATIONS	**$248,173.88**
HOA OPERATIONS	
OFFICE SUPPLIES	$7,456.50
OFFICE EQUIPMENT & MAINTENANCE	$10,605.45
HOA OWNED VEHICLE EXPENSE	$1,782.40
POSTAGE/DELIVERY	$20,917.38
WEBSITE OPERATIONS	$1,414.68
PRINTING/HOA OFFICE	$2,324.63
HOA MEETINGS	$2,841.09
DEED RESTRICTIONS	$2,894.24
HOA SPECIAL EVENTS	$13,363.41
HOA OPERATIONS TOTAL	**$65,349.78**
FINANCIAL MANAGEMENT	
FINANCIAL MANAGEMENT SERVICES	$114,327.46
RESALE CERTIFICATE EXPENSE	$17,150.00
LIEN FILING FEES	$2,722.00
BANK FEES	$36,818.10
CPA/AUDIT	$8,000.00
TOTAL FINANCIAL MANAGEMENT	**$179,017.56**
HOA MANAGEMENT	
MANAGEMENT SALARIES	$180,412.24
MANAGEMENT PAYROLL TAXES	$14,484.88
MILEAGE REIMBURSEMENT	$497.38
HEALTH INSURANCE STIPEND	$41,736.03
CONTINUING ED/SKILLS ENHANCEMENT	$90.00
MANAGEMENT STAFF TOTAL	**$237,494.53**
ARCHITECTURAL REVIEW	$21,069.50
TOTAL ARCHITECTURAL REVIEW	**$21,069.50**
LEGAL	$14,940.02
TOTAL LEGAL	**$14,940.02**
TAXES	
TAXES – PROPERTY	$5,012.57
TOTAL TAXES	**$5,012.57**

INSURANCE	
GEN'L, PROPERTY, B&M & AUTO	$59,860.55
INSURANCE – AUTO	$4,123.92
INSURANCE - D & O	$10,902.00
INSURANCE - WORKERS COMP	$12,831.24
TOTAL INSURANCE	**$97,674.22**
COMMUNITY ENHANCEMENT	
DONATIONS	$320.00
ASSOCIATION MEMBERSHIPS	$3,354.22
TOTAL COMMUNITY ENHANCEMENT	**$3,674.71**
CAPITAL BUDGET PROJECTS	
LOUNGE CHAIR REPLACE SC	$10,953.00
IRRIGATION INFRASTRUCTURE	$28,113.75
HVAC COIL REPLACMENT	$3,545.58
ROCK WORK	$38,092.87
SC REPLACEMENT BENCHES	$6,575.97
POOL COVERS	$10,460.00
SC WADE POOL REPAIRS	$3,320.00
CC SPLASH PAD	$5,432.50
TRASH RECEPTACLES	$6,347.15
PICNIC TAB/BEN WILDFLOW	$3,444.00
AVANA BEACH ENTRY REPAIR	$6,750.00
MONUMENTS	$108,677.00
CC SEAL COAT/REPAIR	$11,690.03
VALVE TO VALVE UPGRADE	$25,000.00
CONSTRUCTION REPAIRS	$100,047.90
SWIM CENTER HEATHER	$71,683.05
TOTAL CAPITAL BUDGET PROJECTS	**$461,693.00**
TOTAL EXPENSES	**$3,916,618.72**
EXCESS REVENUE OVER EXPENSES	**$433,549.41**
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