

**CIRCLE C HOMEOWNERS ASSOCIATION  
2021 INCOME & EXPENSE STATEMENT (Unaudited)**

**INCOME:**

HOMEOWNER INCOME	
HOMEOWNERS DUES	\$4,207,170.17
RESALE CERTIFICATE INCOME	\$80,100.00
TRANSFER FEE INCOME	\$61,075.00
LATE FEES COLLECTED	\$38,689.50
LIEN ADMIN FEE INCOME	\$810.00
FILING FEE INCOME	\$3320.00
NSF FEE INCOME	<u>\$100.00</u>
<b>TOTAL HOMEOWNER INCOME</b>	<b>\$4,391,264.67</b>
ARCHITECTURAL REVIEW INCOME	<u>\$19,685.00</u>
<b>TOTAL ARCHITECTURAL REVIEW INCOME</b>	<b>\$19,685.00</b>
RENTAL INCOME	
OFFICE RENT	\$9,918.82
GRILL RENT	<u>\$5,515.65</u>
<b>TOTAL RENTAL INCOME</b>	<b>\$15,434.47</b>
SWIM CENTER INCOME	
POOL PROGRAMS	\$34,503.00
POOL PROGRAMS-SWIM TEAM	\$100,658.00
GUEST FEES/FACILITY RENTALS	<u>\$26,480.10</u>
<b>TOTAL SWIM CENTER INCOME</b>	<b>\$161,641.10</b>
CIRCLE C COMMUNITY CENTER INCOME	
CCCC FACILITY RENTALS	<u>\$31,763.75</u>
<b>TOTAL COMMUNITY CENTER INCOME</b>	<b>\$31,763.75</b>
OTHER OWNER LANDSCAPE REIMBURSEMENTS	
STRATUS LANDSCAPE REIMB	\$97,000.00
COA LANDSCAPE REIMB	<u>\$17,600.00</u>
<b>TOTAL OTHER OWNER L/S REIMB</b>	<b>\$114,600.00</b>
MISCELLANEOUS INCOME	
INTEREST INCOME	\$4,476.62
SALES TAX TIMELY FILE DISCOUNT	<u>\$(2.13)</u>
<b>TOTAL MISCELLANEOUS INCOME</b>	<b>\$4,474.49</b>
COVE AT CIRCLE C HOA	\$2109.00
ROWELL HOA	<u>\$95,749.25</u>
<b>TOTAL INCOME</b>	<b>\$4,836,721.73</b>

**EXPENSES:**

## COMMONS AREAS SERVICES

LANDSCAPE MAINTENANCE CONTRACT	\$1,299,602.88
SC CONTRACT LANDSCAPE	\$33,426.36
CCCCC CONTRACT LANDSCAPE	\$33,426.36
AV CONTRACT LANDSCAPE	\$23,703.48
GR CONTRACT LANDSCAPE	\$23,703.48
2021 LAND ADDITIONS	\$3,500.00
COMMON AREA HOLIDAY LIGHTING	\$46,466.32
LANDSCAPE REPAIRS	\$134,072.27
LANDSCAPE UTILITIES – WATER	\$237,968.23
COA WATER UTILITY COMPLIANCE	\$7,920.00
LANDSCAPE UTILITIES - ELECTRIC	\$35,067.86
TREE CARE	\$44,885.00
FENCE REPAIRS & MAINT	\$1,714.29
ELECTRICAL REPAIRS & MAINT	\$11,169.88
NEIGHBORHOOD REPAIRS & MAINTENANCE	\$15,273.10
NON-CONTRACT MAINTENANCE	\$14,940.68
<b>TOTAL COMMONS AREA SERVICES</b>	<b>\$1,966,840.19</b>

## SWIM CENTER FACILITY

ADMINISTRATIVE	\$34,109.25
SUPPLIES - POOL	\$9,324.05
SUPPLIES – CHEMICALS	\$60,513.73
SUPPLIES & FEES – SWIM TEAM	\$17,720.41
MAINTENANCE – POOL	\$77,909.97
MAINTENANCE – BUILDING	\$38,660.61
PAYROLL – STAFF	\$530,177.29
PAYROLL – PROGRAMMING STAFF	\$10,484.93
PAYROLL – SWIM TEAM	\$101,316.97
SC-UTILITIES – WATER	\$24,211.41
AV – UTILITIES – WATER	\$6,493.04
GR-UTILITIES-WATER	\$2,279.90
SC-UTILITIES – ELECTRIC	\$21,881.50
AV – UTILITIES – ELECTRIC	\$9,814.04
GR- UTILITIES-ELECTRIC	\$4,890.99
SC-UTILITIES – GAS	\$19,432.99
SC-UTILITIES – PHONE/INTERNET	\$10,183.07
AV – PHONE/INTERNET/CAM	\$4,443.53
GR – PHONE/INTERNET/CAM	<u>\$3,494.18</u>
<b>TOTAL SWIM CENTER FACILITY</b>	<b>\$987,341.86</b>

## COMMUNITY CENTER FACILITY

UTILITIES – WATER	\$5,989.70
UTILITIES – ELECTRIC	\$16,176.80
UTILITIES – PHONE/INTERNET	\$7,968.84
EVENTS SALARIES	\$2,796.79
MAINTENANCE – BUILDING	<u>\$28,920.14</u>
<b>TOTAL COMMUNITY CENTER FACILITY</b>	<b>\$61,852.27</b>

## MAINTENANCE OPERATIONS

OFFICE SUPPLIES – MAINT	\$669.10
EMPLOYEE EDUCATION – MAINT	\$499.77
UNIFORMS – MAINT	\$1,530.05
STAFF RECRUITMENT HIRING – MAINT	\$35.00
SAFETY EQUIP & SUPPLIES – MAINT	\$546.36
MAINTENANCE PAYROLL	\$182,904.24
POOL TECHNICIANS	\$56,281.14
MAINT PAYROLL TAXES	\$22,188.73
COMPUTERS/SOFTWARE – MAINT	\$162.36
TOOLS/SUPPLIES – MAINT	<u>\$3906.85</u>
<b>TOTAL MAINTENANCE OPERATIONS</b>	<b>\$268,723.60</b>
<b>HOA OPERATIONS</b>	
OFFICE SUPPLIES	\$4,772.98
OFFICE EQUIPMENT & MAINTENANCE	\$8,749.88
HOA OWNED VEHICLE EXPENSE	\$2,102.04
POSTAGE/DELIVERY	\$15,627.85
WEBSITE OPERATIONS	\$1,234.52
PRINTING/HOA OFFICE	\$1,746.72
HOA MEETINGS	\$6,635.42
DEED RESTRICTIONS	\$2,954.24
HOA SPECIAL EVENTS	<u>\$29,068.34</u>
<b>HOA OPERATIONS TOTAL</b>	<b>\$72,891.99</b>
<b>FINANCIAL MANAGEMENT</b>	
FINANCIAL MANAGEMENT SERVICES	\$112,034.98
RESALE CERTIFICATE EXPENSE	\$17,550.00
LIEN FILING FEES	\$1,222.00
BANK FEES	\$47,529.78
CPA/AUDIT	<u>\$7,800.00</u>
<b>TOTAL FINANCIAL MANAGEMENT</b>	<b>\$186,136.76</b>
<b>HOA MANAGEMENT</b>	
MANAGEMENT SALARIES	\$183,745.84
MANAGEMENT PAYROLL TAXES	\$15,968.50
MILEAGE REIMBURSEMENT	\$3,626.00
HEALTH INSURANCE STIPEND	\$42,542.04
CONTINUING ED/SKILLS ENHANCEMENT	<u>\$139.00</u>
<b>MANAGEMENT STAFF TOTAL</b>	<b>\$246,021.38</b>
<b>ARCHITECTURAL REVIEW</b>	<u>\$15,652.50</u>
<b>TOTAL ARCHITECTURAL REVIEW</b>	<b>\$15,652.50</b>
<b>LEGAL</b>	<u>\$5,573.59</u>
<b>TOTAL LEGAL</b>	<b>\$5,573.59</b>
<b>TAXES</b>	
TAXES – PROPERTY	<u>\$4,339.35</u>
<b>TOTAL TAXES</b>	<b>\$4,339.35</b>

INSURANCE	
GEN'L, PROPERTY, B&M & AUTO	\$76,506.72
INSURANCE – AUTO	\$4,622.59
INSURANCE - D & O	\$10,902.00
INSURANCE - WORKERS COMP	<u>\$5,555.64</u>
<b>TOTAL INSURANCE</b>	<b>\$97,586.95</b>
COMMUNITY ENHANCEMENT	
DONATIONS	\$400.00
ASSOCIATION MEMBERSHIPS	<u>\$1708.92</u>
<b>TOTAL COMMUNITY ENHANCEMENT</b>	<b>\$2,108.92</b>
CAPITAL BUDGET PROJECTS	
POOL COVERS	\$10,296.00
SC WADE POOL REPAIRS	\$28,263.49
AVANA SPLASH PAD	\$4,409.77
SC/CAFÉ EXTERIOR WALLS	\$25,313.98
FUNBRELLAS	\$11,983.28
AVANA SHADE STRUCTURE	\$42,347.41
SC SEALCOAT/RESTRIPE	\$8,657.62
CCN IMPROVEMENT	\$34,125.00
CONSTRUCTION REPAIRS	\$36,611.95
STORM DAMAGE REPAIR	\$167,045.09
NODE CLOCK REPLACEMENT	\$47,250.00
MONUMENT L/S IMPROVEMENT	\$32,578.45
<b>TOTAL CAPITAL BUDGET PROJECTS</b>	<b>\$448,882.04</b>
<b>TOTAL EXPENSES</b>	<b><u>\$4,363,951.40</u></b>
<b>EXCESS REVENUE OVER EXPENSES</b>	<b>\$472,770.33</b>
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